Marco Update \& FS\&RE Pitch<br>March $4^{\text {th }}, 2024$

## Weekly Meeting Agenda

## Macro Update

## 01

The Fund Administration team will be giving an insight to the markets as of late and what we can expect in the future.

## FS\&RE Pitch: Prologis

02
FS\&RE will pitch Prologis, a Real Estate Investment Trust

## Macro Update

igma

## Fund Composition

Well-diversified portfolio has led to strong returns and moderate volatility



## EMEA

Uncertainty due to tensions in Ukraine and the middle-east and upcoming EU election in 2024.
(1) Supply chain disruptions due to attacks in red sea
(2) Crude prices down following production cuts
(3) EU energy prices expected to Fall in Q1 2024

4 Sticky inflation - drop in Q1 is less than expected


## APAC

Asia under the microscope


North America under the microscope


## Current Economic Overview

* GDP Growth: From 2.8\% in 2023 to 0.7\% in 2024.
*Sectors: Tech thrives; real estate, manufacturing face headwinds.


## Monetary and Fiscal Policy Updates

*Fed Rate: Rise ends, aiming for 4.00\%-4.25\% by year-end

* Fiscal Shift: 2023's boost turns into 2024's struggle.


## Impact of Global Events

*Trade Challenges: Strong dollar, global slowdown impact trade.
\& Geopolitical Tensions: Affect trade balances, commodity prices.

## Upcoming Elections

\& Policy Uncertainty: Elections could sway economic policies.

* Market Sentiment: Platforms influence taxation, spending.


## Future Outlook

*Moderate Growth: Forecast suggests cautious optimism.
*Technological Advancements: Opportunities amidst challenges.


## Current Economic Overview

(1) GDP growth: From $2.8 \%$ in 2023 to $0.7 \%$ in 2024

2 Sectors: Tech thrives; real estate, manufacturing face headwinds

Monetary and Fiscal Policy Updates
(1) Fed Rate: Rise ended, aiming for $4.00 \%-4.25 \%$ by year-end

2 Fiscal Shift: 2023's boost turns into 2024's struggle

## Impact of Global Events

( Trade Challenges: Strong dollar, global slowdown impact trade
2 Geopolitical Tensions: Affect trade balances, commodity prices

## Future Outlook

(1) Moderate Growth: Forecast suggests cautious optimism
(2) Technological Advancements: Opportunities amidst challenges

## EQUITY

Equity Dynamics: AI Boom, MAG 7 vs. GRANOLAS, Investor Sentiment, and Defensive Stock Strategies



## Magnificent 7 and GRANOLAS

(1) High valuations and a bit frothy

2 P/E ratio stable
(3) Technology, pharmaceuticals and consumer goods

## Al Market Booming

(1) Regulatory Considerations
(2) Increased investments and funding

## Market Bubble

(1) Bullish Sentiment
(2) Unlikely to be in a bubble

## Fixed Income

Analysts project central banks to cut rates in H2

## US \& EU Inflation Cycle



## Bonds are back

Pimco's inflows are already almost equal to its 2023 total
German, Dutch central banks post big losses, warn of more

Rising credit card delinquencies signal 'increased financial stress' - NY Fed
Investors pile in to European junk bonds as inflation cools
European investors opt for junk bond ETFs in home markets over US for first time since 2019

First fall in eurozone loans for five months dents recovery hopes
$€ 12.2 b n$ drop in credit supply to private sector shows how record high interest rates are 'crushing' demand

Exclusive: ECB to keep floor under market rates but with eye on demand

## Big investors grow nervous about private credit boom

Allocations to the sector have fallen as pension funds worry about the impact of higher borrowing costs

## Voting

## Marginal Approach

* Allows students to invest in tickets of $€ 100$.
* Each ticket grants one vote, up to a maximum of 15 votes.
* Investment/redemption periods at turn of semester



Financial Services \& Real Estate


PROLOGIS
Eigma


## Company Overview

Largest American REIT Market Cap aspiring to lead in profits the global real estate and logistic solution market
Profile
Prologis operates in the RE Operation and Strategic Capital sector
Global leader in Logistic RE in high growth and barrier markets
Reduced market presence to deepen its scale
Invest in new technologies and renewables (AI, robots, solar panels)
Walmart) $11 \%$ expected market rent growth for 2024-2026
04.03.24

## Products and Services

2023 Revenue by Product Segment


85\% Real Estate, 15\% Strategic Capital

## 2023 Revenue by Region



Growing European Presence

## Real Estate Operations

## Logistic Warehousing

Revenues carried by Duke Realty

- Gateway
- Multi-Market
- City distribution
- Last Touch



## Real Estate Development

- Build-to-Suit strategy to provide tailored solutions for a whole project
- Use of past data to find location coinciding with client's needs



## Strategic Capital

Management of third-party properties through joint-ventures for institutional and PE capital

## Activity

10 private, open, and closed-end investment funds focusing on 17 countries

2 publicly traded: Nippon (Japan) \& FIBRA (Mexico)

Leasing, acquisition, construction, development, and financing services

Geographic and Service diversification


## Strategy

Differentiation compared to industry competitors focusing on building an "unparallel scale"

## Four differentiation pillars to reach market outperformance



iigma

## Industry Outlook

## E-commerce post covid



25\% decrease of e-commerce transaction post-Covid
Effect on logistic rental expansions
Expected increase in vacancy rate: 6\% in 2024
2026 is forecasted to have a better cumulative rent growth than its expected compared to past years average considering the vacancy rate

## Industry Outlook



Supply Cliff

Projects are started according to the yearly past demand

Reduction in project development due to the Fed battling inflation in 2023

Future shock in supply while demand is rising

## Industry Outlook

## Return Expectations

Usual outperformance of Public RE over Equity during and post hikes-periods due to strong balance sheets

Expected recovery of REITs with further institutional investors

Large Cap RE is on average more impacted during uncertainty periods

Growth driven by digital transformation and past investments in Al, Cybercecurity and Sustainable Technologies

Historic returns of REITs after the FED tighting cycles


## Industry Outlook

Future Outlook

## Expected Environment

$\left.\begin{array}{l|l|l|l}\begin{array}{l}\text { New York Local } \\ \text { Law 97 }\end{array} & \begin{array}{l}\text { WAIRE } \\ \text { Energy efficiency } \\ \text { benchmarking and } \\ \text { penalizes non- } \\ \text { compliance }\end{array} & \begin{array}{l}\text { Inflation } \\ \text { Warehouse facilities } \\ \text { must reduce } \\ \text { emissions from } \\ \text { goods movement } \\ \text { industry }\end{array} & \begin{array}{l}\text { Reduction } \\ \text { Act }\end{array}\end{array} \begin{array}{l}\text { Most climate impactful } \\ \text { legislation in U.S. } \\ \text { history, accelerate } \\ \text { clean energy }\end{array} \quad \begin{array}{l}\text { CA Senate Bill } \\ \mathbf{2 5 3 ~ \& ~ 2 6 1 ~} \\ \text { Companies >\$1 billion } \\ \text { annually must report } \\ \text { direct and indirect } \\ \text { emissions }\end{array}\right]$

## Prologis Timeline

| Comitted to <br> net zero and <br> launched key <br> partnerships | Deploy 1 GW of <br> onsite solar <br> supported by <br> storage <br> Carbon neutral <br> for construction <br> and operations | Net zero for <br> operations | Net zero <br> value chain |  |  |  |
| :--- | :--- | :--- | :--- | :---: | :---: | :---: |
| 2022 | 2025 |  |  |  | 2030 | 2040 | | Market opportunity: |
| :--- |
| Passenger EVs will reach 44\% of new sales globally by 2030 |

Regulatory drivers:
$100 \%$ of drayage trucks must be zero emission by 2035

## Future Outlook

Company's strategy for the future

Solar, storage, and mobility pipeline scaling to 7GW and \$1.4B gross revenue business by 2030



\$49 M Revenue, \$37 M NOI

\$1.4 B Revenue, \$800 M NOI, 12-14\% IRR

- Storage (TAM\$85B
- Mobility (TAM\$300B)
*All figures in Mega Wats
FS\&RE | Prologis Stock Pitch

Future Outlook
Company's strategy for the future

## Mobility Opportunities



## Prologis Mobility

Provides charging as a service and infrastructure to customers where it's needed most (depots, hubs, workplace)

## BY 2030

## 900 MW

Charging Capacity
\$1,3 B
Capital Deployed
12-14\%
IRR Unlevered

## 20-30\%

Charging Installed Across Prologis

## Competitive Advantage

## $\begin{array}{ll}\boxed{\Sigma}= \\ := & \text { Strong Tenant with Low-risk Profiles (e.g., } \\ \text { amazon FedEx UPS) }\end{array}$



Focus on Sustainability


Differentiated Platform


Efficient Cost Strategy


## Competitive Advantage

Strong Tenant with Low-risk Profiles (e.g., amazon, FedEx, UPS)

| Prologis | 97,6\% |
| :---: | :---: |
| Rexford Industrial Realty | 94,1\% |
| EastGroup Properties | 98,2\% |
| First Industrial Realty... | 95,5\% |
| STAG Industrial | 98,4\% |
| Americold Realty Trust | 74,7\% |
| Terreno Realty | 98,5\% |
| Innovative Industrial... | 96,0\% |
| Average | 93,6\% |
| Median | 96,0\% |

Stable Revenue Stream<br>Operational Efficiency<br>Market Demand<br>Investor Confidence<br>Creditworthiness

## Competitive Advantage



## Competitive Advantage



## Competitive Advantage

Strong Tenant with Low-risk Profiles (e.g., amazon, FedEx,
UPS)
Prologis' is \#2 for onsite solar generation in the U.S.


Value-add and Core + Properties


Focus on Sustainability


Differentiated Platform


Efficient Cost Strategy

"Our deep dive on the level of ambition for science-based targets suggests PLD's goal will set it on the path to be the most ambitious across all $\sim 170$ public REITs." - Morgan Stanley Research; Review of PLD ESG Report

## Competitive Advantage

$\left[\begin{array}{l}\text { Strong Tenant with Low-risk Profiles (e.g., amazon, FedEx, } \\ \text { UPS) }\end{array}\right.$

"Prologis Super Integrated Platform"


## Competitive Advantage

$\left[\begin{array}{l}\text { Strong Tenant with Low-risk Profiles (e.g., amazon, FedEx, } \\ \text { UPS) }\end{array}\right.$

Blue Chips

## Adjusted G\&A \% of Market Value

 AUM


## Competitive Advantage



Competitive Advantage


2018-2023 CAGR

$10.00 \%$

$■$ Same Store Growth (PLD) ■ Same Store Growth (Others)


Competitive Advantage

Diverse Venture Ecosystem
Operations/Workforce Energy/Mobility



Average of 21 years of experience in their relative sectors


## Sustainability Analysis

Quantitative View

## ESG Pillar Weights



## ESG Scores \& Portfolio Benchmark



- Key Issues Weighted Average ESG Score
Industry Adjusted ESG Score
Weighted E Pillar Score
Weighted S Pillar Score
Weighted G Pillar Score


## Sustainability Analysis

Qualitative View


## Board diversity ${ }^{1}$



## Number of Directors

(by years of tenure)
0-6
6-12
12+


## Comparable Valuation

P/AFFO 2023
$36.48 x$


P/CFFO 2023
28.56x

### 24.39x

21.33x 21.28x 20.21x
$19.93 x$ 21.28x

### 11.20x

## Comparable Valuation

P/AFFO \& P/CFFO


The premium of both, the multiple on the P/AFFO and P/CFFO suggest the strong market sentiment for Prologis to keep the healthy growth in their FFO while minimizing maintence and capital expenditures.


## Comparable Valuation

EV/EBITDA

## EV/EBITDA 2023



## A high EV/EBITDA might suggest one of two things:

+ A high EV/EBITDA, investors are expecting higher growth from the REIT compared to its peers (superior asset quality, strong market position, or potential for operational efficiency)
- A high EV/EBITDA ratio, REIT is overvalued, shares are priced too high relative to its earnings capability. REIT has a significant amount of debt, risk if the company's operational earnings are insufficient to cover its debt obligations, with rising interest rates.


## Balance Sheet Health

Debt Coverage and Maturity Expectations

Overvalued, significant amount of debt, insufficient to cover especially with rising interest rates.

An average debt maturity of 9 years and an average interest rate of $3.0 \%$ suggests a stable and well-managed debt profile.

Substantial liquidity of $\$ 6.0$ billion gives Prologis the flexibility to manage its financial obligations effectively.
'We were able to take advantage of lower interest rates
through our refinancing activities and substantially addressed our debt maturities until 2026.'


S\&P credit rating A on their debt.

## Balance Sheet Health

Debt Coverage and Maturity Expectations

2023 Debt Breakdown

Prologis and its coinvestment ventures issued $\mathbf{\$ 1 2 . 3}$ billion of debt at a weighted average interest rate of $4.5 \%$ and a weighted average term of 9.5 years.



## Balance Sheet Health

Debt Coverage and Maturity Expectations

2023 Debt Breakdown \& Interest Exposure


|  | 2023 |  | 2022 |  |
| :---: | :---: | :---: | :---: | :---: |
| Gross interest expense | \$ | 683 | \$ | 345 |
| Amortization of debt discount and debt issuance costs, net |  | 75 |  | 24 |
| Capitalized amounts |  | (117) |  | (60) |
| Net interest expense | \$ | 641 | \$ | 309 |
| Weighted average effective interest rate during the year |  | 2.8 \% |  | 1.8 \% |

A 10\% increase in interest rates on the average outstanding variable rate debt would result in an additional annual interest
 expense of $\$ 8$ million, equivalent to a 36 basis point change on the average total debt portfolio balances.

Prologis has one interest rate swap agreement to fix £150 million (\$156 million) of its floating rate euro senior notes, which is included in the fixed rate debt calculation.

## Comparable Valuation

P/NAV

Price over Net Asset Value Compared to Competitors

P/NAV 2023


## Comparable Valuation

## P/NAV

Takeaways


## Comparable Valuation

Takeaways



## DDM Valuation

Constant but stabilizing revenue growth

|  | Historical period |  |  |  |  | Projection period |  |  |  |  | Why do we go conservative on revenue growth? |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 |  |
| Revenue | 3.331 | 4.439 | 4.759 | 5.974 | 8.023 | 9.227 | 10.426 | 11.678 | 13.079 | 14.648 | - $25 \%$ growth not feasible <br> - Industry growth |
| Growth rate | n/a | 33,3\% | 7,2\% | 25,5\% | 34,3\% | 15\% | 13\% | 12\% | 12\% | 12\%* | expected to be 10\% <br> - Outperformed industry in |
| COGS | (919) | (1.170) | (1.248) | (1.509) | (2.010) | (2.408) | (2.721) | (3.048) | (3.414) | (3.823) | the past |
| COGS \% of Sales | 28\% | 26\% | 26\% | 25\% | 25\% | 26\% | 26\% | 26\% | 26\% | 26\% | higher growth than industry average |

## DDM Valuation

Anticipated Reduction in Interest Expenses Due to Forecasted Federal Rate Cuts


DDM Valuation
Increase in FFO Highlights Operational Efficiency and Earnings Stability

Historical period Projection period

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \& 2019 \& 2020 \& 2021 \& 2022 \& 2023 \& 2024 \& 2025 \& 2026 \& 2027 \& 2028 \& \\
\hline Dividend per Share \& 2,12 \& 2,32 \& 2,52 \& 3,16 \& 3,48 \& 2,86 \& 3,29 \& 3,69 \& 4,14 \& 4,78 \& What is FFO? \\
\hline Year-on-year Growth (\%) \& \& 9\% \& 9\% \& 25\% \& 10\% \& -18\% \& 15\% \& 12\% \& 12\% \& 15\% \& \begin{tabular}{l}
- \(\mathrm{FFO}=\) Funds from operations \\
- Preferred metric for REITs providing more accurate representation of operational
\end{tabular} \\
\hline FFO/Share
Growth \& 4,21 \& 4,09
\(-3 \%\) \& 6,01
\(32 \%\) \& 6,42
\(6 \%\) \& 5,88
\(-9 \%\) \& 6,19
\(5 \%\) \& 7,05
12\% \& \begin{tabular}{c}
7,88 \\
\\
\hline \(11 \%\)
\end{tabular} \& 8,80
11\% \& 9,99

12\% \& | cash flow |
| :--- |
| - D/A is added back to net income | <br>

\hline
\end{tabular}

*All figures in millions of USD

## WACC Estimation

| Debt | Debt | 31.805 |
| :---: | :---: | :---: |
|  | \% Debt | 20,23\% |
|  | Cost of Debt | 4,50\% |
|  | Tax Rate | 5,20\% |
| Equity | Market Cap | 125.443 |
|  | Capital Structure | 79,77\% |
|  | Cost of Equity | 9,4\% |
|  | Risk Free Rate | 4,50 |
|  | Beta | 0,98 |
|  | Market Risk Premium | 5,00\% |

## Key Considerations

- Probable decrease in interest rate will lead
to a reduction of the WACC
- Implied tax rate rather than official


## Cost of Capital

| $8.36 \%$ |
| :---: |

## Historical Dividend Growth

Consistent Dividend Growth Reflects Strong Financial Health Over Nine Years

|  | Historical Dividend Growth |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | Average |
| Dividend per share | 1,52 | 1,68 | 1,76 | 1,92 | 2,12 | 2,32 | 2,52 | 3,16 | 3,48 |  |
| Year-on-year Growth |  | 10,53\% | 4,76\% | 9,09\% | 10,42\% | 9,43\% | 8,62\% | 25,40\% | 10,13\% | 11\% |
| True Dividend Payout Ratio (\%) |  |  |  |  | 50\% | 57\% | 42\% | 49\% | 59\% | 51\% |

## Dividend Growth Rates

Projected Dividend Trends Reflect Balanced Growth Expectations


## Share Price Valuation

Discounted Dividends Suggest Upside

| Projected Dividends |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{2 0 2 4}$ | $\mathbf{2 0 2 5}$ | $\mathbf{2 0 2 6}$ | $\mathbf{2 0 2 7}$ | $\mathbf{2 0 2 8}$ | Terminal |
|  | 1 | 2 | 3 | 4 | 5 | 5 |
| Projected <br> Dividend | 3,98 | 4,56 | 5,22 | 5,98 | 6,85 | 180,00 |
| PV of <br> Dividend | 3,68 | 3,89 | 4,11 | 4,34 | 4,58 | 120,47 |
|  |  |  |  |  |  |  |


| Share Price |  |
| :---: | :---: |
| Implied Share Price | 141,06 |
| Current Share Price | 132,36 |
| Implied Upside | $6,57 \%$ |

## DDM Valuation




## Comparison with the Real Estate Index



## Coppock \& MACD



## RSI, Channel

Prologis, Inc., 1W, NYSE, Heikin Ashi 0131.76 H135.70 L131.53 C133.33 +0.34 (+0.25\%)


## Entry points - Fibonacci analysis




## Final Recommendation

Invest in the strategy, backed by the financials

## Summary



| Peer Group | Leader among market competitors <br> Strong retention and growth in REIT <br> market <br> Competitive advantage |
| :--- | :--- |

## Monitoring and divestment

BUY: Rage of entry should be between 128 and 134
Price target should be between 142-147 hoping to meet in the shorter time frame

Conservative valuation meaning that it 115 could exceed expectations

## Forecasted Share Price Development

$$
\begin{aligned}
& 17-30 \% \text { in Optimistic } \\
& 9 \% \text { in Base } \\
& -4-1 \% \text { Conservative }
\end{aligned}
$$

## PLD Valuation DDM vs Comps




Comarable Valuation
Dividend Discount Model Valuation

## Attendance and Voting!

Attendance


Voting


